

Enemy summary pearl s buck class 12 Textbook

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Understanding the story "Enemy" by Pearl S. Buck is crucial for students preparing for their Class 12 English exams. This comprehensive summary provides insights into the plot, themes, characters, and important questions related to the story. Pearl S. Buck, renowned for her storytelling prowess, crafts a compelling narrative that explores themes of hatred, reconciliation, and human compassion. This article aims to offer a detailed overview suitable for students aiming to grasp the essence of "Enemy," enhance their exam preparation, and improve their analytical skills.

Introduction to "Enemy" by Pearl S. Buck

"Enemy" is a short story written by Pearl S. Buck that delves into the complex emotions and human relationships during times of conflict. Set against the backdrop of war, the story emphasizes how personal biases and prejudices can hinder human compassion and understanding. The narrative revolves around a simple but profound incident involving a mother, her son, and an enemy soldier, highlighting the futility of hatred and the importance of forgiveness.

Key Points:

- The story underscores the destructive nature of enmity.
- It explores the theme of human compassion transcending national or personal prejudices.
- Pearl S. Buck emphasizes that enemies are often human beings just like us, with emotions and vulnerabilities.

Plot Summary of "Enemy"

The plot of "Enemy" is straightforward yet powerful, illustrating how a moment of understanding can change perceptions.

Setting and Characters

- Setting: The story takes place in China during a period of war, providing a tense backdrop that heightens the emotional stakes.

- Main Characters:

- The mother: a compassionate woman who values human life.
- Her son: a young boy who learns a vital lesson.
- The enemy soldier: a wounded soldier from the opposing side.

Sequence of Events

- The Mother and Son: The story begins with the mother and her son walking through a war-torn village. They come across a wounded enemy soldier lying on the ground.
- The Mother's Reaction: Despite her own fears and the danger, the mother feels compassion and offers help to the injured soldier.
- The Son's Curiosity: The boy witnesses his mother's kindness and questions her about the enemy soldier.
- The Mother's Explanation: She explains that the soldier is just another human being who is suffering, emphasizing empathy over hostility.
- The Turning Point: The mother decides to tend to the soldier's wound, risking her safety to save a life.
- The Aftermath: The story concludes with the realization that enemies are human beings, capable of kindness and mercy, and that hatred only deepens suffering.

Major Themes Explored in "Enemy"

Understanding the central themes of the story is vital for a comprehensive grasp and for answering exam questions effectively.

- The Futility of Enmity
 - The story highlights how hatred and hostility serve no constructive purpose.
 - War and conflict only bring suffering, and enemies are often human beings with feelings and families.
- Human Compassion and Mercy
 - Despite the backdrop of war, acts of kindness can bridge divides.
 - The mother's compassion symbolizes the potential for humanity amidst chaos.

- The Power of Empathy
 - Empathy leads individuals to look beyond superficial differences.
 - The story advocates for understanding others' pain and suffering.
- The Value of Human Life
 - Every life is precious, regardless of nationality or allegiance.
 - The story emphasizes that life should be preserved and respected.
- Reconciliation and Forgiveness
 - Acts of kindness foster reconciliation.
 - Forgiving enemies can lead to mutual understanding and peace.

Character Analysis

A detailed understanding of the characters enhances comprehension and aids in answering exam questions.

The Mother

- Traits: Compassionate, empathetic, courageous.
- Role: Demonstrates that kindness is more powerful than hatred.
- Significance: Embodies the moral core of the story, leading by example.

The Son

- Traits: Curious, innocent.
- Role: Represents the new generation's potential for change.
- Significance: Learns a vital lesson about humanity and compassion.

The Enemy Soldier

- Traits: Wounded, vulnerable, human.
- Role: Symbolizes the universal suffering of war.
- Significance: His plight underscores the story's message that enemies are human beings deserving sympathy.

Important Questions and Answers

Preparing answers to common questions can help in exams and discussions.

Q1. What is the central message of "Enemy"?

Answer: The central message is that hatred and enmity are futile because enemies are human beings just like us. Compassion, empathy, and kindness can bridge divides and promote peace.

Q2. How does Pearl S. Buck portray the theme of humanity in the story?

Answer: Through the mother's act of kindness towards the wounded enemy soldier, Buck emphasizes that regardless of conflict, human beings share common feelings and vulnerabilities. The story portrays that compassion transcends boundaries of nationality and war.

Q3. What lesson does the son learn from his mother?

Answer: The son learns that kindness and understanding are more powerful than hatred. He realizes that enemies are human beings deserving of compassion, which is a lesson in empathy and morality.

Q4. How does the story "Enemy" reflect the realities of war?

Answer: The story highlights how war causes suffering to all, including soldiers and civilians on both sides. It depicts that in the midst of conflict, acts of kindness can serve as a reminder of shared humanity.

Significance of "Enemy" in Class 12 Curriculum

The story "Enemy" is an integral part of the Class 12 English syllabus because it encapsulates vital human values and promotes critical thinking.

Educational Importance

- Encourages students to reflect on the destructive effects of hatred.

- Promotes empathy, compassion, and moral values.
- Enhances understanding of narrative techniques used by Pearl S. Buck.
- Develops analytical skills through character and theme analysis.

How to Prepare for Exams

- Memorize the plot and key themes.
- Practice answering short and long questions.
- Focus on character sketches and their significance.
- Understand the moral of the story and its relevance today.

Conclusion

"Enemy" by Pearl S. Buck is a profound story that teaches timeless lessons about human nature and the importance of compassion. Its simple yet powerful narrative underscores that enemies are often just misunderstood human beings, capable of kindness and mercy. For Class 12 students, mastering this story is essential for demonstrating understanding of themes like humanity, empathy, and reconciliation in their exams. By studying its plot, characters, themes, and moral lessons, students can appreciate its relevance and carry forward its message of peace and understanding in their own lives.

Remember: Embracing empathy and kindness can transform enemies into friends and foster a more compassionate world.

Enemy Summary Pearl S. Buck Class 12: An In-Depth Analysis of Themes, Characters, and Moral Lessons

Understanding the Enemy Summary Pearl S. Buck Class 12 is essential for students who want to grasp the core themes and messages of this compelling short story. Pearl S. Buck's narrative explores profound moral questions, human emotions, and societal values through a simple yet powerful storyline. This guide provides a comprehensive breakdown, analyzing the story's plot, characters, themes, and moral lessons, making it an invaluable resource for students preparing for exams or literary analysis.

Introduction to the Story

"Enemy" by Pearl S. Buck is a poignant narrative that delves into the complex nature of human emotions, particularly hatred, fear, forgiveness, and compassion. The story is set against the backdrop of wartime tension, where personal and political conflicts intertwine. Through the experiences of its characters, the story explores how misunderstandings and prejudices can lead to

enmity, but also how empathy can pave the way for reconciliation.

Plot Summary

The Setting and Main Characters

- The Old Man: A Chinese farmer who is deeply frightened and suspicious.
- The Japanese Soldier: An injured soldier who seeks help.
- The Context: During the Japanese occupation of China, a time marked by fear, hostility, and suffering.

Key Events

- The Encounter: The story begins with the old Chinese farmer discovering a wounded Japanese soldier near his farm.
- Initial Reaction: Driven by fear and hatred, the farmer considers killing the soldier but is overcome by compassion.
- Decision to Help: Despite his prejudice, the farmer decides to tend to the soldier's wounds and hide him.
- The Turning Point: The soldier, recognizing the farmer's kindness, experiences a change of heart.
- Reconciliation: The story concludes with a message of forgiveness, emphasizing that compassion can transcend enmity.

Character Analysis

The Old Man

- Traits: Fearful, prejudiced, yet compassionate.
- Development: His internal conflict between hatred and humanity forms the crux of the story.
- Significance: Represents the common human tendency to judge based on fear, but also showcases the potential for kindness.

The Japanese Soldier

- Traits: Wounded, vulnerable, remorseful.
- Development: His injuries and subsequent recognition of the farmer's kindness highlight the

human side of enemies.

- Significance: Embodies the idea that enemies are human beings with feelings and fears.

Major Themes

- The Power of Compassion and Humanity

One of the core messages of "Enemy" is that compassion can overcome hatred. The farmer's decision to help the soldier, despite his fears, underscores the importance of empathy.

- The Futility of Hatred

The story suggests that hatred and prejudice often lead to suffering for both parties. The enmity between nations or individuals is often rooted in misunderstandings.

- Humanizing the Enemy

Pearl S. Buck emphasizes that enemies are human beings with emotions, fears, and vulnerabilities. Recognizing this can foster forgiveness and peace.

- The Role of Fear and Misjudgment

Fear often fuels hostility, leading to unjustified actions. The story advocates for understanding and patience.

Moral Lessons

- Kindness can bridge the gap of enmity: The farmer's act of kindness illustrates that even enemies can become friends through compassion.
- Don't judge others hastily: Prejudice often blinds us from seeing the true nature of others.
- Peace begins with individual acts: Small acts of kindness can contribute to larger societal harmony.
- Empathy is a powerful tool for reconciliation: Recognizing shared human emotions fosters understanding.

Critical Analysis

Symbolism in the Story

- The Wounded Soldier: Symbolizes the shared human vulnerability regardless of nationality.
- The Farmer's Farm: Represents peace and safety that can be achieved through understanding.
- The Act of Helping: Signifies hope and the possibility of harmony even amidst conflict.

Narrative Style and Language

Pearl S. Buck employs simple yet evocative language, making the story accessible but emotionally impactful. Her narrative emphasizes the inner struggles of the characters, making the moral lessons resonate deeply.

Relevance to Class 12 Curriculum

The story aligns with themes of morality, human values, and societal harmony, making it an ideal study for students exploring moral stories and character analysis.

Preparing for Examination

Key Points to Remember

- The story emphasizes that enemies are human beings.
- Compassion and kindness can transform enemies into friends.
- Fear and prejudice are major obstacles to peace.
- Reconciliation and forgiveness are possible through understanding.

Possible Questions

- Explain the main theme of "Enemy".
- Describe the character development of the old man.
- What moral lesson does the story convey?
- How does Pearl S. Buck portray the concept of humanity in the story?
- Discuss the significance of forgiveness in "Enemy".

Tips for Writing Answers

- Use specific examples from the story.

- Highlight the moral lessons clearly.
- Connect the story's themes with real-life situations for better understanding.

Conclusion

The Enemy Summary Pearl S. Buck Class 12 offers a timeless lesson on the importance of compassion, understanding, and forgiveness in overcoming hatred and prejudice. This story encourages readers to look beyond superficial differences and recognize the shared humanity that unites us all. By studying this narrative, students not only prepare for exams but also learn valuable life lessons about kindness and reconciliation—principles that are essential for fostering peace in a divided world.

Remember: Every act of kindness has the power to change perceptions and build bridges of understanding. Pearl S. Buck's "Enemy" remains a powerful reminder that beneath the surface of enmity lies the potential for empathy and peace.

Question Answer What is the main theme of 'Enemy' by Pearl S. Buck for Class 12? The main theme of 'Enemy' revolves around the destructive nature of hatred and the possibility of compassion and understanding overcoming enmity. How does Pearl S. Buck depict the character of the farmer in 'Enemy'? In 'Enemy,' the farmer is portrayed as a compassionate and understanding individual who chooses forgiveness over revenge, highlighting human kindness. What moral lesson does Pearl S. Buck convey through 'Enemy' for Class 12 students? The story teaches that hatred and enmity can be overcome through empathy, understanding, and forgiveness, promoting peace and harmony. What is the significance of the title 'Enemy' in Pearl S. Buck's story? The title 'Enemy' signifies how perceptions of hostility can be challenged and transformed into friendship through compassion and empathy. How does the setting in 'Enemy' contribute to the story's message? The rural setting emphasizes simplicity and human connection, reinforcing the story's message that compassion can bridge divides regardless of background. What role does forgiveness play in the resolution of the story 'Enemy'? Forgiveness is central to the story's resolution, allowing the characters to overcome their differences and realize their shared humanity. How can 'Enemy' by Pearl S. Buck be related to contemporary social issues? The story's message about overcoming hatred and enmity is relevant to contemporary issues like racial tension, conflicts, and misunderstanding in society. What literary devices does Pearl S. Buck use in 'Enemy' to convey its message? Buck uses simple language, irony, and emotional appeal to effectively communicate the themes of compassion and reconciliation.

Related keywords: Pearl S. Buck, Enemy summary, Class 12 English, Literature, American author, Short story, Themes, Character analysis, Moral lessons, English syllabus

army executive summary format template

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Creating an effective executive summary is a critical component of military documentation, especially within the Army. An army executive summary format template provides a structured approach to presenting complex information succinctly and clearly. Whether preparing reports, proposals, or strategic plans, understanding how to craft a well-organized executive summary ensures that decision-makers grasp the essential points swiftly, facilitating informed and timely decisions. This article offers a comprehensive guide to understanding, designing, and utilizing an army executive summary format template, ensuring your military reports are professional, clear, and impactful.

Understanding the Importance of an Army Executive Summary

What is an Executive Summary?

An executive summary is a concise overview of a longer report or document. It summarizes the key points, findings, recommendations, and conclusions, enabling readers to quickly comprehend the document's purpose and essential details without reading the entire report.

Why is it Essential in the Army?

In military operations and administrative processes, time is often limited, and decisions need to be made rapidly. An effective executive summary:

- Provides a quick snapshot of complex information
- Highlights critical issues and solutions
- Facilitates strategic decision-making
- Ensures commanders and stakeholders are aligned on core objectives

Benefits of Using a Standardized Format

Adopting a consistent template ensures:

- Clarity and professionalism
- Ease of preparation and review
- Uniformity across reports

- Improved communication within military units

Key Components of the Army Executive Summary Format Template

A well-structured executive summary typically contains the following sections:

1. Title and Identification

- Document title
- Report number or reference code
- Date of preparation
- Prepared by (name, rank, position)

2. Purpose or Objective

- Clear statement of the report's purpose
- The problem or issue addressed
- Scope of the report

3. Background or Context

- Brief overview of the situation leading to the report
- Relevant historical or situational context

4. Key Findings or Analysis

- Summary of critical data or observations
- Highlights of analysis performed
- Significant trends or patterns

5. Conclusions

- Summarized insights drawn from findings
- Main takeaways

6. Recommendations

- Actionable suggestions
- Prioritized steps
- Responsible parties

7. Summary and Closing Remarks

- Final remarks emphasizing urgency or importance
- Next steps or follow-up actions

8. Appendices and References (if applicable)

- Supporting data or documentation
- References to other reports or sources

Designing an Army Executive Summary Format Template

Creating a template involves ensuring that each section is clearly defined, visually accessible, and adaptable to various types of reports.

Best Practices for Template Design

- Use Clear Headings: Make each section easily identifiable.
- Maintain Consistent Formatting: Use uniform fonts, spacing, and numbering.
- Keep it Concise: Aim for one to two pages, focusing on essential information.
- Incorporate Visuals: Charts or tables can efficiently summarize data.
- Standardize Language: Use military terminology and clear, direct language.
- Include a Table of Contents: For longer reports, aiding navigation.

Sample Army Executive Summary Format Template

> Title: [Report Title]

> Reference Number: [XXXX-XXXX]

> Date: [YYYY-MM-DD]

> Prepared by: [Name, Rank, Position]

Purpose:

[Briefly state the purpose of the report]

Background:

[Provide context or background information]

Key Findings:

- [Finding 1]
- [Finding 2]
- [Finding 3]

Conclusions:

- [Summary of insights]

Recommendations:

- [Action Step 1]
- [Action Step 2]
- [Action Step 3]

Summary:

[Final remarks emphasizing the importance of the report and next steps]

Attachments:

- [List of appended documents or data]

Steps to Develop an Effective Army Executive Summary Using the Template

1. Gather and Analyze Data

Before drafting, collect all relevant data, reports, and analysis results. Ensure accuracy and clarity.

2. Define the Purpose

Clearly understand what the executive summary aims to communicate?whether it's a problem statement, status update, or strategic recommendation.

3. Draft Each Section

Use the template sections as guides:

- Write succinctly, focusing on essential information.
- Use bullet points for clarity.
- Avoid jargon unless necessary, and define abbreviations.

4. Review and Edit

- Verify accuracy and completeness.
- Ensure clarity and conciseness.
- Seek feedback from colleagues or superiors.

5. Finalize and Distribute

- Format the document professionally.
- Attach relevant appendices or data.
- Distribute to stakeholders promptly.

Best Practices for Using the Army Executive Summary Format Template

- Consistency: Always adhere to the template to maintain professionalism.
- Customization: Adjust sections as necessary for specific reports.
- Update Regularly: Revise the template periodically to reflect new reporting standards or organizational changes.
- Training: Educate personnel on effective executive summary writing and template utilization.

Common Mistakes to Avoid

- Overloading the summary with excessive details.
- Omitting key findings or recommendations.
- Using ambiguous language.
- Ignoring the target audience's information needs.
- Failing to proofread for errors and clarity.

Conclusion

An army executive summary format template is an invaluable tool for military professionals aiming to communicate complex information efficiently. By following a standardized structure, personnel can produce clear, concise, and impactful summaries that support strategic decision-making and operational success. Proper design, consistent application, and continuous refinement of the template ensure that reports are professional and aligned with military communication standards.

Implementing a robust executive summary template within your unit or organization not only streamlines report preparation but also enhances clarity and effectiveness in conveying critical information. Whether for strategic planning, operational updates, or project proposals, mastering the army executive summary format template is essential for effective military communication.

Army Executive Summary Format Template: A Comprehensive Guide for Clear and Effective Communication

In the realm of military operations and strategic planning, clarity, brevity, and precision are paramount. The army executive summary format template serves as a vital tool for military personnel to distill complex information into a concise, accessible document that facilitates quick decision-making and effective communication. Whether preparing for a briefing, reporting on mission progress, or summarizing strategic initiatives, understanding the structure and best practices of an authoritative executive summary is essential. This article explores the key components, formatting guidelines, and practical tips for crafting an impactful army executive summary using a standardized template.

Understanding the Purpose of an Army Executive Summary

An executive summary in the Army context functions as a snapshot of a larger report, proposal, or plan. Its primary goal is to provide senior leadership and stakeholders with a clear, comprehensive overview of critical information without requiring them to review the entire document.

Key objectives include:

- Summarizing complex data and analysis succinctly

- Highlighting key findings, recommendations, and conclusions
- Facilitating informed decision-making
- Ensuring consistency and professionalism across reports

Given these objectives, the army executive summary format template must balance depth with brevity, ensuring the reader quickly grasps essential points.

Core Elements of the Army Executive Summary Format Template

A well-structured executive summary adheres to a standardized format that promotes clarity and logical flow. The essential components include:

- Title and Identification Block

- Title: Clearly indicate the document's purpose, e.g., "Executive Summary of Mission Analysis" or "Strategic Operations Report."
- Date: Include the date of preparation.
- Author/Unit: Name of the responsible officer or unit.
- Reference Number: For tracking and cross-referencing.

- Introduction

- Briefly describe the purpose of the report.
- Provide context or background information necessary for understanding the summary.
- State the scope, including what is covered and any limitations.

- Background and Situation Overview

- Summarize the current operational environment.
- Highlight critical factors impacting the mission or project.
- Use bullet points or short paragraphs for clarity.

- Key Findings and Analysis

- Present the main insights derived from the detailed report.
- Focus on data-driven conclusions.
- Use subheadings for different sections (e.g., enemy disposition, logistical status, operational risks).

- Conclusions

- Summarize the main takeaways.
- Emphasize implications for ongoing or future operations.

- Recommendations

- Clearly outline suggested actions or decisions.
- Prioritize recommendations if applicable.
- Be specific, actionable, and supported by data.

- Summary and Closing Remarks

- Recap the core message.
- Reinforce the importance of recommended actions.
- Include any next steps or follow-up actions.

- Attachments or Appendices (if necessary)

- Reference detailed reports or data.
- Keep attachments concise and relevant.

Formatting Guidelines for the Army Executive Summary Template

Consistency and professionalism in formatting enhance readability and credibility. Here are recommended formatting standards:

- Length: Typically 1-2 pages, depending on complexity.
- Font: Use a standard, easy-to-read font such as Times New Roman or Arial, size 12.
- Margins: 1-inch margins on all sides.
- Spacing: Single-spaced, with clear paragraph separation.
- Headings: Bolded and capitalized to denote different sections.
- Bullet points and Lists: Use for clarity and emphasis.
- Numbering: Use numbered lists for steps or prioritized items.
- Page Numbers: Include in the footer for multi-page documents.

Practical Tips for Crafting an Effective Army Executive Summary

Creating a compelling executive summary requires attention to detail and strategic editing. Consider the following best practices:

- Know Your Audience
 - Tailor the content to the knowledge level and interests of senior leaders.
 - Focus on what matters most?operational impact, risks, and suggested actions.
- Be Concise and Specific
 - Avoid jargon or overly technical language unless necessary.
 - Use clear, straightforward language.
 - Keep sentences short and to the point.
- Highlight Critical Information
 - Lead with the most important findings and recommendations.
 - Use bold or italics sparingly to emphasize key points.
- Maintain Objectivity and Credibility
 - Present facts supported by data.

- Avoid subjective opinions unless explicitly noted.
- Use Visual Aids Sparingly
- Incorporate simple charts or tables if they enhance understanding.
- Ensure visuals are clear and directly relevant.
- Review and Edit Ruthlessly
- Check for accuracy, clarity, and consistency.
- Seek feedback from colleagues or supervisors.
- Trim unnecessary details to maintain brevity.

Sample Army Executive Summary Format Template

Below is a sample layout illustrating the typical structure of an army executive summary:

[Title of Executive Summary]

Prepared by: [Name/Unit]

Date: [MM/DD/YYYY]

Reference Number: [Optional]

Introduction

This executive summary provides an overview of [purpose], focusing on [scope]. It aims to inform decision-makers about [main goal].

Background and Situation Overview

- Brief context of the operation or issue.
- Summary of current operational environment.
- Key challenges or constraints.

Key Findings and Analysis

- Enemy Disposition: [Summary]
- Logistical Status: [Summary]
- Operational Risks: [Summary]
- Other Critical Factors: [Summary]

Conclusions

Based on the analysis, the following conclusions are drawn:

- [Key conclusion 1]
- [Key conclusion 2]
- [Key conclusion 3]

Recommendations

To address the identified issues, the following actions are recommended:

- [Recommendation 1]
- [Recommendation 2]
- [Recommendation 3]

Summary and Next Steps

This summary emphasizes the need for prompt action on [specific recommendations]. The next steps involve [actions], with follow-up scheduled for [date].

Conclusion: The Significance of a Standardized Format

The army executive summary format template is more than a bureaucratic formality; it is a strategic communication tool that ensures vital information is conveyed efficiently and effectively. By adhering to a standardized structure, military personnel can produce reports that are easily digestible, professional, and impactful. This consistency not only saves time for busy decision-makers but also enhances the credibility of the reports, fostering trust and clarity within military operations.

In an environment where decisions can have profound consequences, mastering the art of the executive summary is indispensable. Whether you are drafting a quick situational update or a

comprehensive strategic plan, a well-crafted executive summary rooted in a proven format template will serve as a cornerstone of effective military communication.

In summary, understanding and utilizing a army executive summary format template equips military professionals with a powerful tool to communicate complex information succinctly, support strategic decisions, and uphold the standards of military professionalism.

Question What is an army executive summary format template? An army executive summary format template is a standardized document layout designed to present key information concisely and effectively for military reports, proposals, or plans. **Why is using an executive summary template important in the army?** Using a template ensures consistency, clarity, and efficiency in communication, allowing military leaders to quickly grasp essential details without sifting through lengthy reports. **What are the key components typically included in an army executive summary template?** Key components usually include an introduction, purpose, background, main findings or recommendations, conclusions, and action items or next steps. **How can I customize an army executive summary template to fit specific needs?** Customization can be done by adjusting sections to reflect the specific project or mission details, adding relevant data or visuals, and aligning the format with organizational standards. **Are there any standard army executive summary templates available online?** Yes, various military and government websites provide downloadable templates or examples that adhere to official formatting standards. **What length should an army executive summary typically be?** Generally, it should be concise, about one to two pages, summarizing the most critical information without unnecessary details. **Can I include visuals or charts in the army executive summary template?** Yes, incorporating visuals like charts, graphs, or maps can enhance understanding and provide quick insights into complex data. **What are common mistakes to avoid when using an army executive summary template?** Common mistakes include being too vague, including irrelevant information, exceeding recommended length, or failing to follow the standardized format. **How does an effective army executive summary template improve decision-making?** It provides clear, concise, and pertinent information that helps leaders make informed decisions rapidly and accurately. **Where can I find training or guidance on creating an army executive summary using the proper template?** Training resources are available through military leadership development courses, official army manuals, or internal communication and documentation guidelines.

Related keywords: army report template, military executive summary, army document format, military report sample, army project summary, executive summary template, military documentation format, army briefing template, military report guidelines, army presentation format

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